

# 2009 Automotive Marketing and Media Annual Review



# When Will the Market Rebound? What Marketing Issues Should Be Watched?

Gene Cameron
Vice President
Auto Marketing/Media Solutions

Arianne Walker
Director
USAD Research

Chance Parker
Vice President & General Manager
Web Intelligence Division

September 23, 2009

### **Agenda**

- Keeping score in the industry
- The ongoing importance of print media
- The critical role of consideration
- Understanding online buyer behavior
- The dynamics of Buzz
- Professional vs. personal blogging
- Media patterns by segment
- A look forward at the hottest new models

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• Q & A

### **Industry Situation Summary**

- We are going through a restructuring of consumer preference in response to new economic realities
  - Strict credit standards are still affecting vehicle loan applications
  - Unemployment rose to a 26 year high of 9.7% nationwide in August

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19% drop in retail sales forecasted for 2009 (22% drop total)

Sources: U.S. Bureau of Labor Statistics J.D. Power Automotive Forecasting



### Recovery is near

- The government's Cash for Clunkers program sparked new vehicle sales in July and August
  - A total of 690,114 vehicles were traded-in and purchased through the CARS program
- Consumer Confidence Index increased from 47.4 in July to 54.1 in August
- Housing prices rose 2.9% from Q1 to Q2 this year
- Used-vehicle prices have been rising recently
- Signs of recovery are near with financial markets improving, but recovery will be sluggish

Sources: Department of Transportation, Car Allowance Rebate System Conference Board Consumer Confidence Index S&P Case-Shiller Index



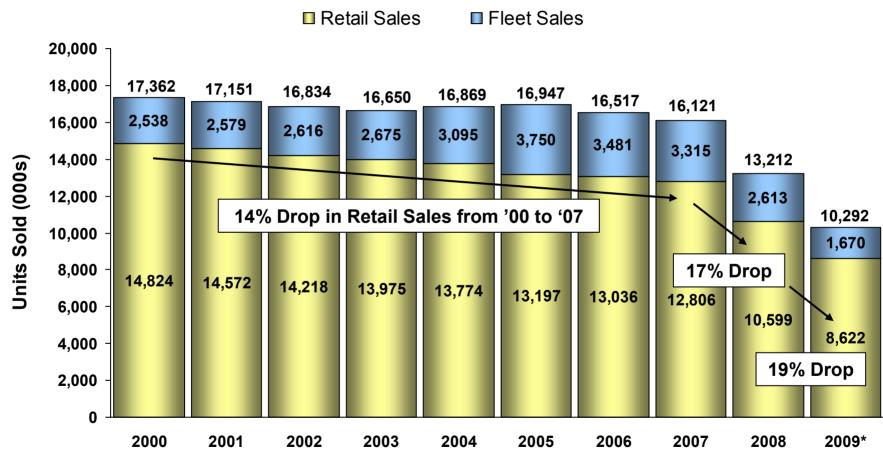
# **Sales Trends**

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### The year is expected to end 19% down

#### **New Vehicle Annual Sales Trend**



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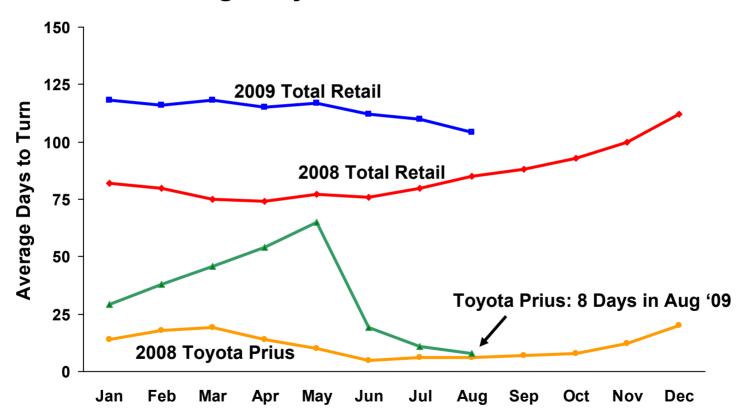
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\* Forecast

Source: J.D. Power Automotive Forecasting

# The average retail turn rate has increased since last year

#### Average Days to Turn 2008 vs. 2009



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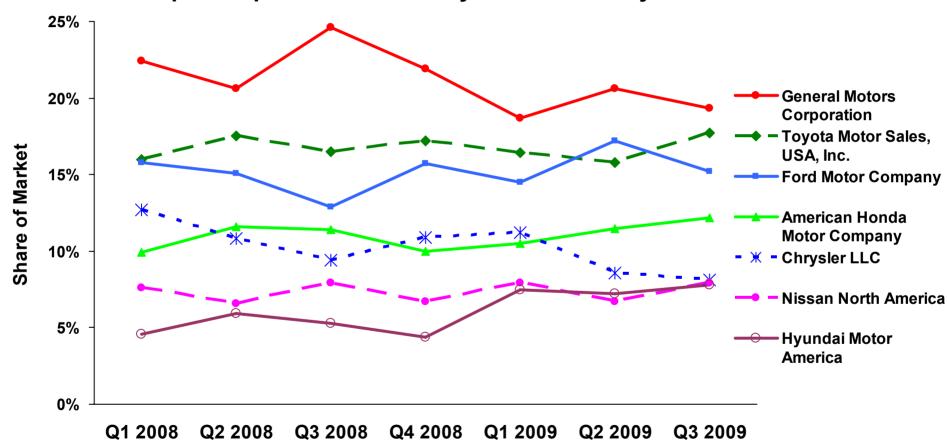
<sup>•</sup>Source: Power Information Network

<sup>•</sup>The retail turn rate is the average number of days that a model remains on a dealer lot before selling.

<sup>•</sup>If a unit is dealer-traded, the retail turn rate returns to zero at the time of trade

# While total sales are down, it's important to see how market share is shifting

**Top 7 Corporations Quarterly Share Trend by OEM** 

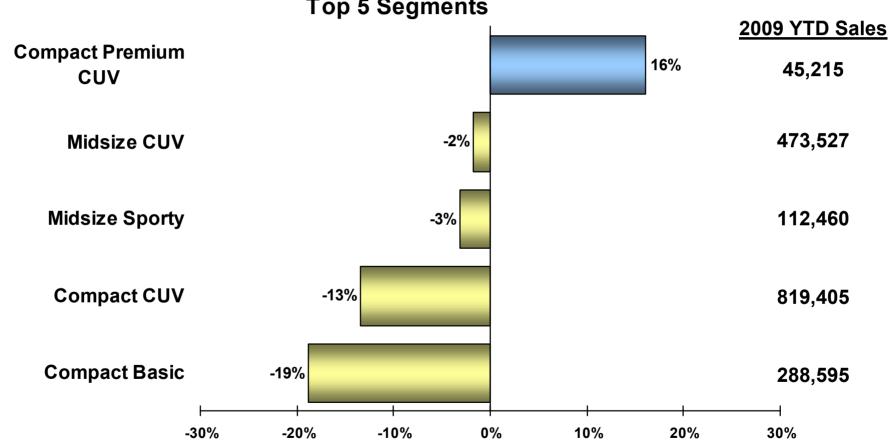


Source: JDPA Sales Report, August 2009 Includes both retail and fleet sales; Q3 2009 represents July and August Sales



# Compact Premium CUV has had the only positive percent change in sales in 2009 so far

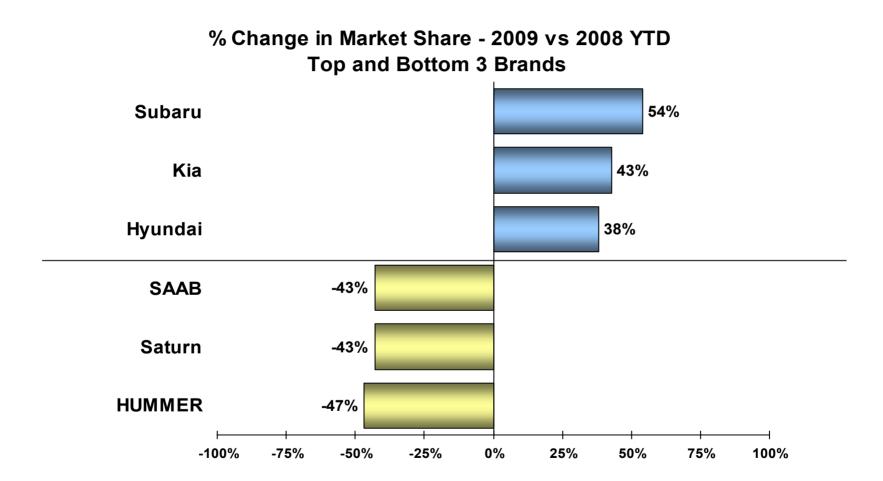
% Change in Sales - 2009 vs 2008 YTD Top 5 Segments



Source: JDPA Sales Report, August 2009



# Subaru, Kia, and Hyundai have increased market share the most this year



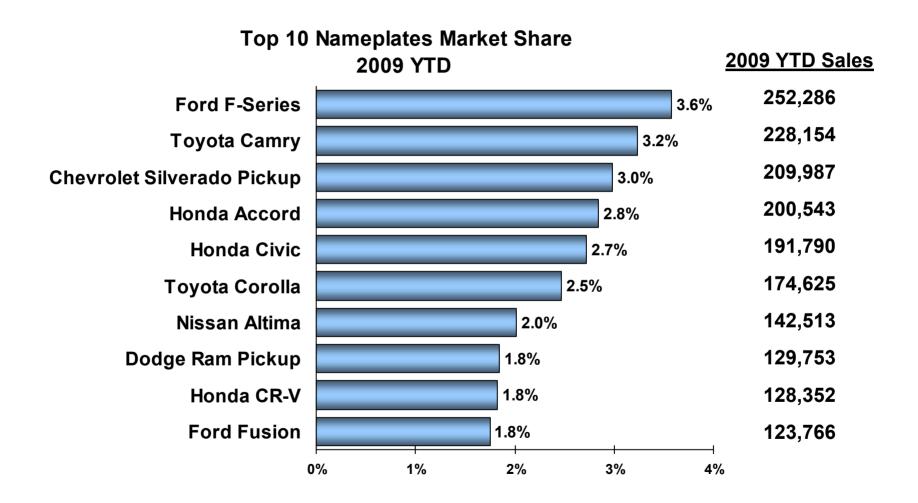
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Source: JDPA Sales Report, August 2009 Note: Discontinued brand Isuzu not shown



## **Market Share – Top 10 Nameplates**



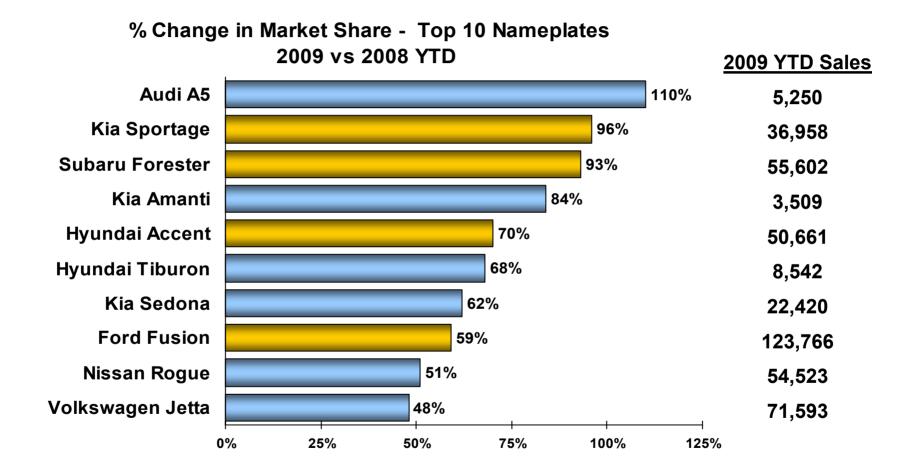
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Source: JDPA Sales Report, August 2009



## **Change in Market Share – Top 10 Nameplates**

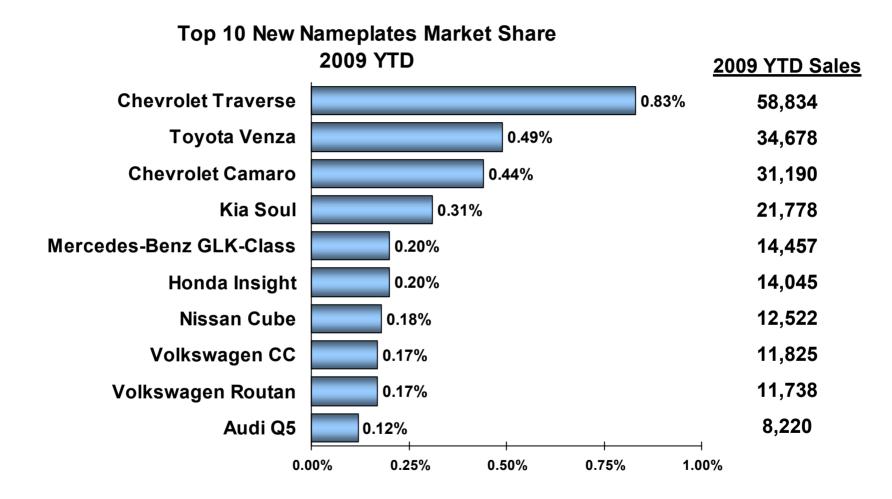


Source: JDPA Sales Report, August 2009 Note: New models are not shown





## **Market Share – Top 10 New Nameplates**



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Source: JDPA Sales Report, August 2009



# This week's snapshot of the industry shows an overall loss, although BMW is performing well

Corporations Month to Date Year-Over-Year Sales Performance As of 9/20/09			
INDUSTRY	Down	23.2%	
BMW of North America	Up	9.3%	
Nissan North America	Down	1.4%	
Volkswagen of America, Inc.	Down	3.9%	
Hyundai Motor America	Down	7.3%	
Ford Motor Company	Down	9.1%	
Daimler AG	Down	10.1%	
Toyota Motor Sales, USA, Inc.	Down	15.1%	
American Honda Motor Company	Down	24.0%	
General Motors Corporation	Down	43.8%	
Chrysler LLC	Down	47.4%	

Source: Power Information Network

All figures based on year over year comparisons for the month to date of September (Sep 01 '09 – Sep 20 '09 vs. Sep 03 '08 – Sep 21 '08)



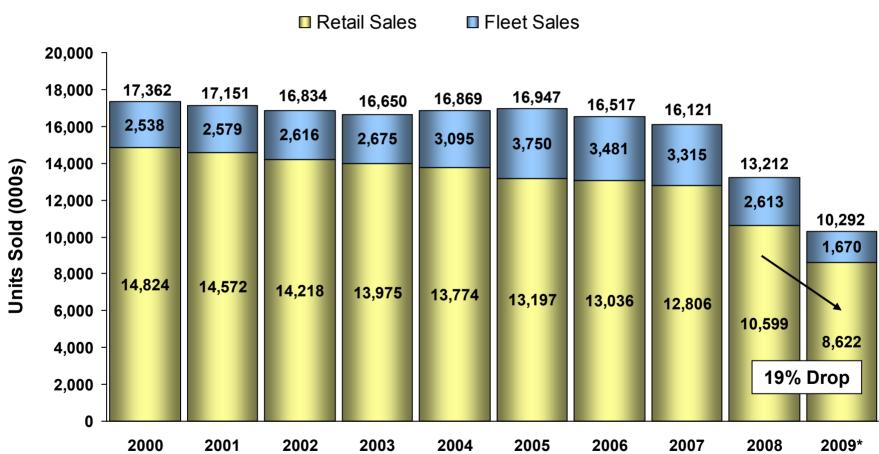
# **Forecast**

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### The year is expected to end 19% down

#### **New Vehicle Annual Sales Trend**



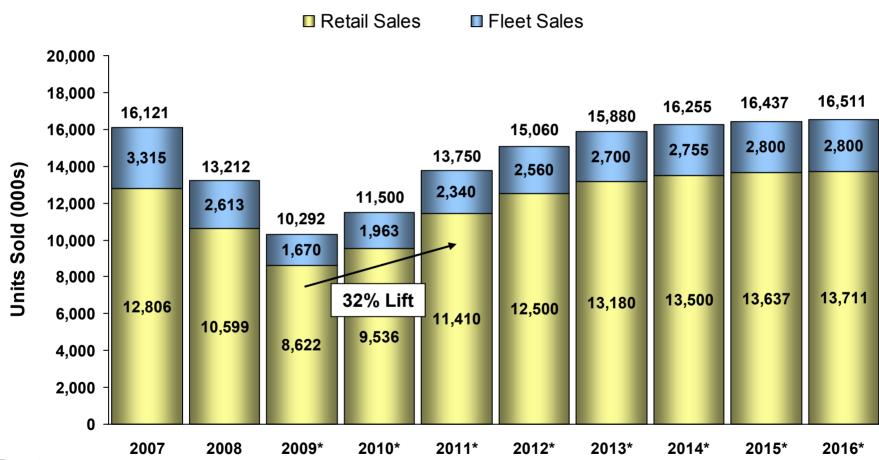
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\* Forecast

Source: J.D. Power Automotive Forecasting

# Gradually, lost sales are forecasted to return in 2010 and beyond

#### **New Vehicle Annual Sales Trend**



\* Forecast

Source: J.D. Power Automotive Forecasting



## J.D. Power and Associates



**Automotive Marketing and Media Studies** 

# Our study portfolio includes three ways of collecting information to provide actionable insights





# J.D. Power and Associates Automotive Marketing and Media Solutions

#### **Strategic**

#### Performance Improvement

Automotive Marketing Radar (AMR) Launch Assurance Study

Avoider Manufacturer Web Site Evaluation Study (MWES)

Used Vehicle Market Report (UVMR) Social Media Brand Deep Dive\*

#### Media Measurement

Auto Buyer Clickstream Platform\*

- -Prospects Current Behavior (PCB)\*
- –In-Market Buyer Behavior (IMBB)\*
- –Web Site Performance Tools (WSPT)\*

Power Auto Offline Media Report

-MRI Product & Psychographic Supplement

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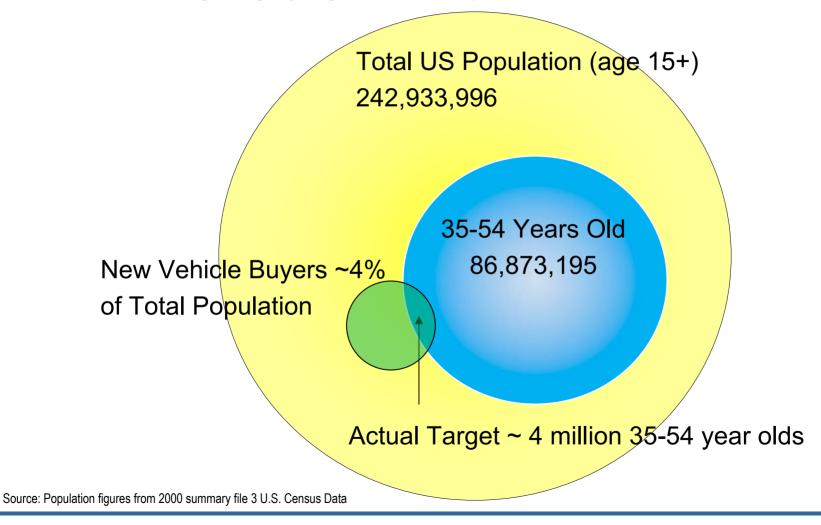
Social Media Auto Brand Monitor#

\*New JDPA Products # Web Intelligence Products



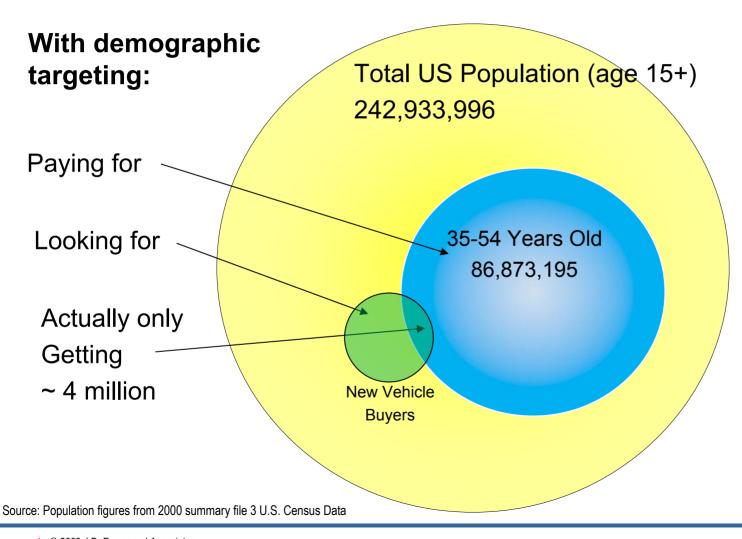
### In automotive marketing, demographic targeting can miss the mark

Targeting by Age can Misrepresent Your True Audience



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### In automotive marketing, demographic targeting can miss the mark



# David Poltrack, Chief Research Officer of CBS TV agrees

"Age and sex data have no relationship to the value of a medium to an advertiser.

Purchase behavior is needed to describe value."

**ARF Audience Measurement Conference** 

New York

June 24, 2009



# 2009 Power Auto Offline Media Report **Summer Update**

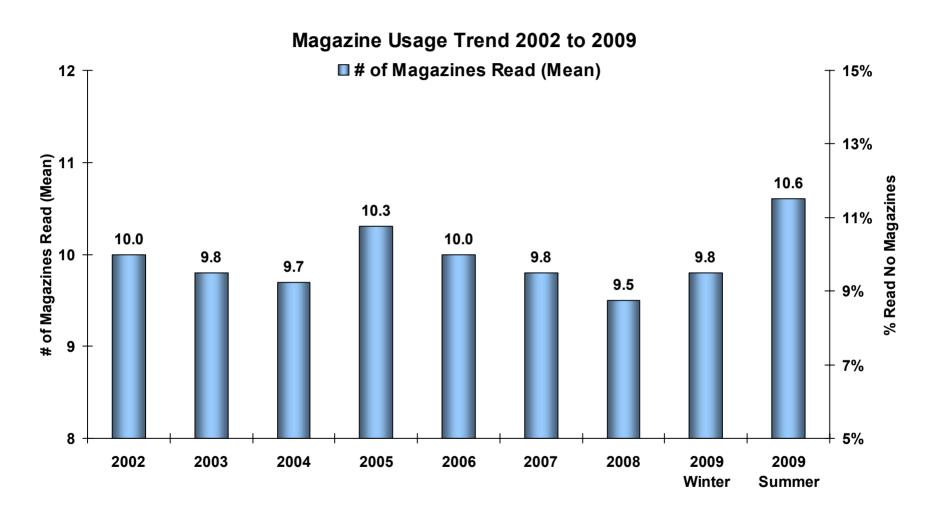
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# 2009 Power Auto Offline Media Report, Summer Major improvements

- Faster, more frequent reporting
  - Rolling 12 months of sales
  - Summer Release (August '09): November '07 October '08 Buyers
  - Winter Release (January '10): May '08 April '09 Buyers
- Increased, updated information
  - Lease, loan, and cash financing
  - Positive and negative recommendations
  - New sports and activities in played/participated section
  - Use of consumer generated content
  - Spanish language questions
  - Environmental questions



# Magazine readership still remains high



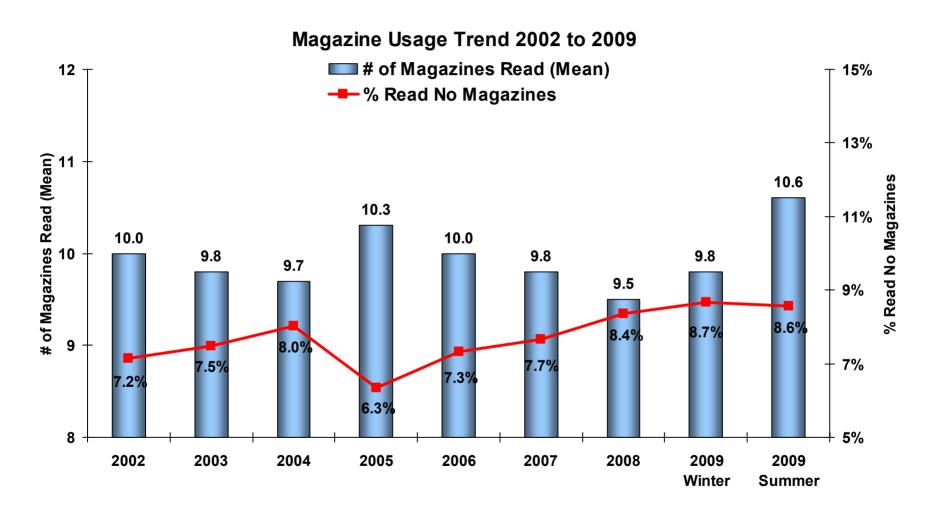
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Source: 2002-2009 Power Auto Offline Media Reports # of Magazines Read in Last 6 Months (including Sunday Supplements)



## Magazine readership still remains high



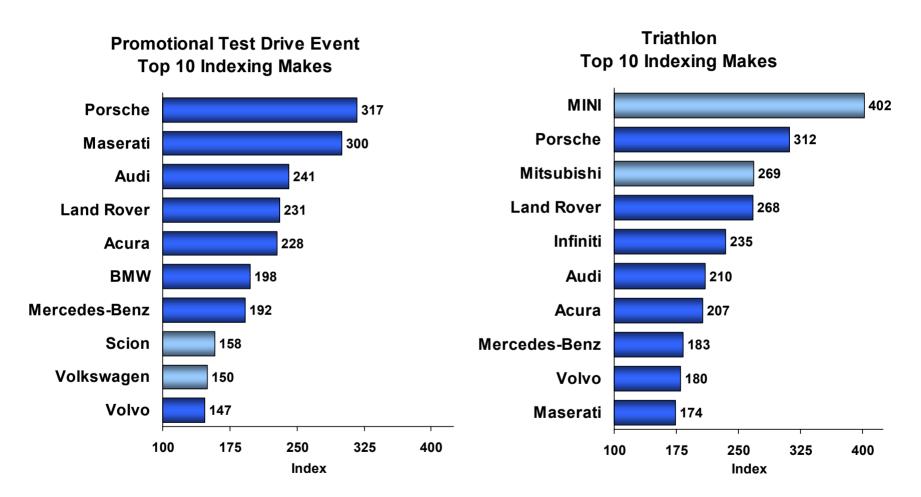
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Source: 2002-2009 Power Auto Offline Media Reports # of Magazines Read in Last 6 Months (including Sunday Supplements)



# New activities questions provide ways to target premium drivers

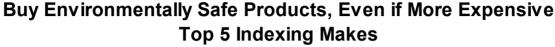


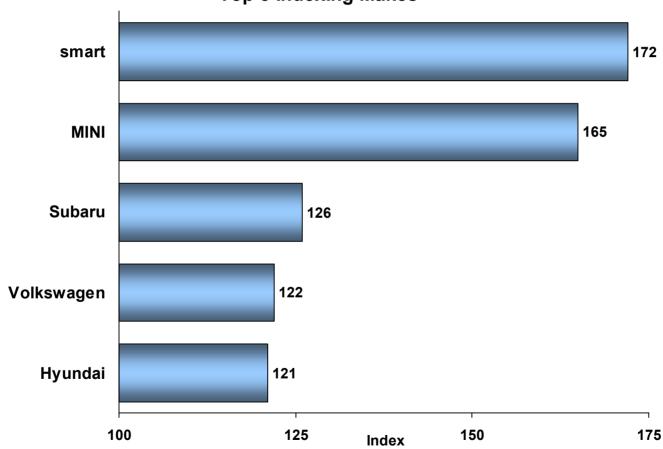
Source: 2009 Power Auto Offline Media Report, Summer Played/Participated Frequently/Occasionally





# New environmental questions provide ways to target green drivers





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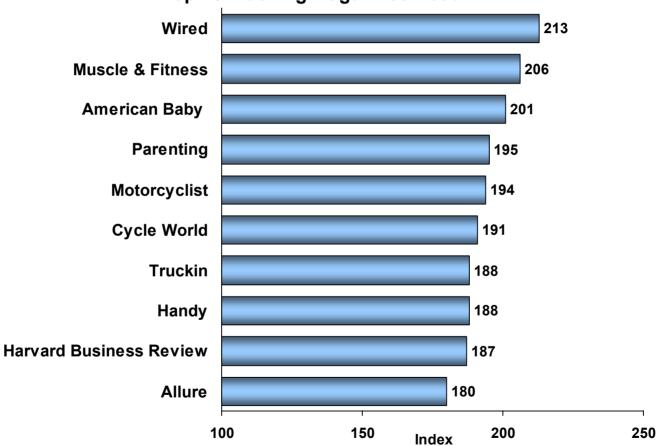
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Source: 2009 Power Auto Offline Media Report, Summer Agree Somewhat/Mostly



# New consumer-generated content question shows the print readership of bloggers

Frequently or Occasionally Posted Comments/Reviews Online
Top 10 Indexing Magazines Read



Source: 2009 Power Auto Offline Media Report, Summer Respondents who marked Frequently (daily or nearly every day) or Occasionally (a few times a week)



# The Importance of Consideration

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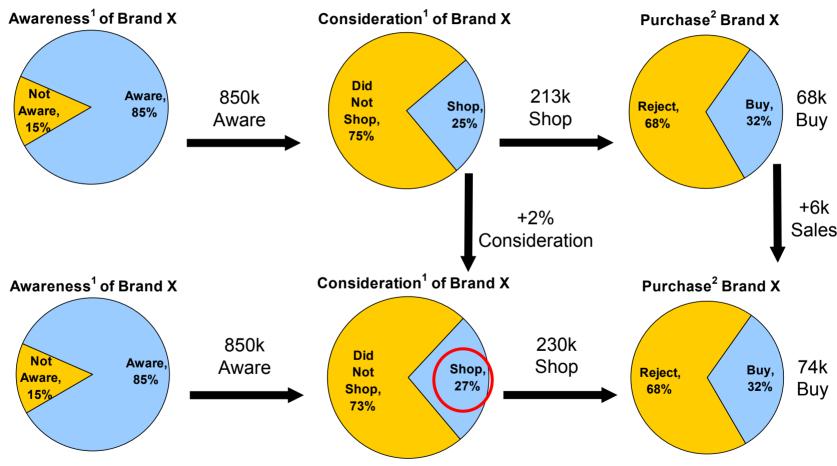
## The importance of consideration

- In a recessionary market, automotive marketers have focused on converting in-market shoppers.
- As the market restructures, it is critical to focus on consideration and model awareness to increase sales.

### Small improvements in consideration can translate into big gains in vehicle sales

### New-Vehicle Shopper

Example: 1M Monthly Industry Sales



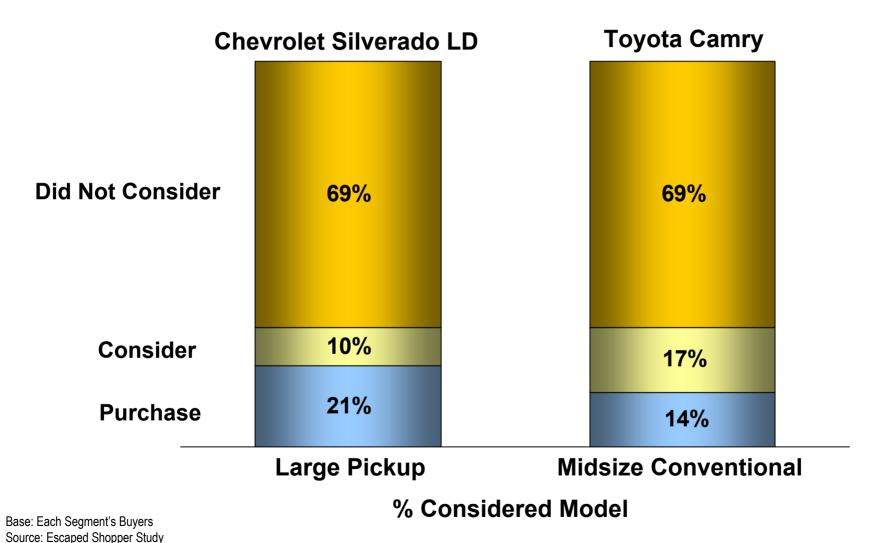
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<sup>&</sup>lt;sup>1</sup> Avoider Study

<sup>&</sup>lt;sup>2</sup> Escaped Shopper Study

# Even the best selling vehicles are avoided by the majority of consumers



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## Top 6 selling models and their consideration

Top 6 Selling Models and their Consideration			
New Vehicle	2009 Sales YTD	% Considered	
Toyota Camry	228,154	31%	
Honda Accord	200,543	34%	
Honda Civic	191,790	32%	
Toyota Corolla	174,625	22%	
Chevrolet Silverado LD	167,990	31%	
Ford F-150	156,928	32%	

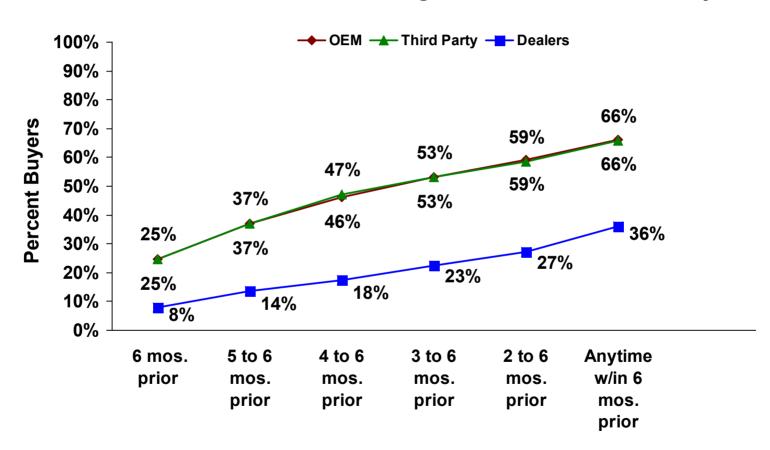
Base: Each Segment's Buyers

Source: Escaped Shopper Study; JDPA Sales Report, August 2009



# You need to get on the consideration list before shopping starts

#### **Cumulative Site Reach Leading to Purchase – Market Buyers**



compete

a tns media company

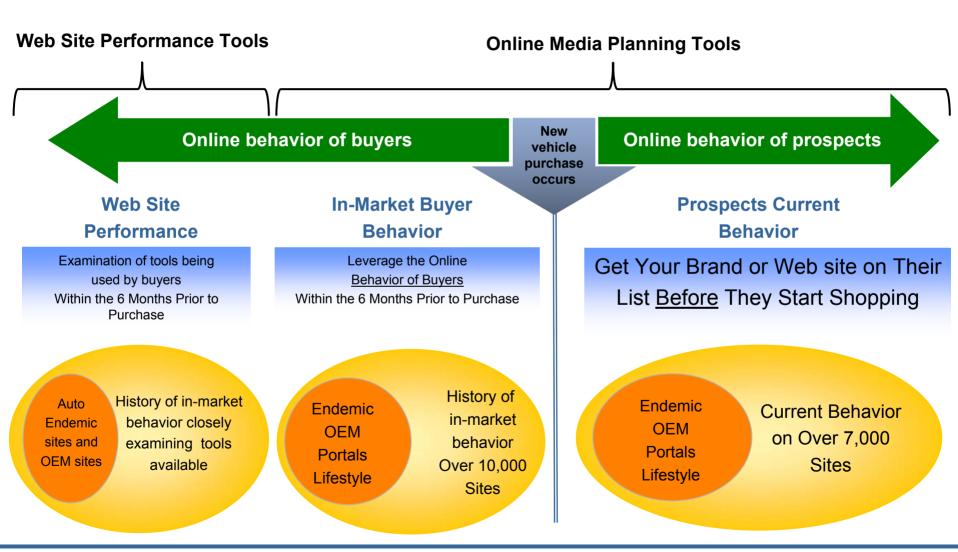
Source: 2009 Web Site Performance Tools Wave 1

### **Auto Buyer Clickstream Platform**

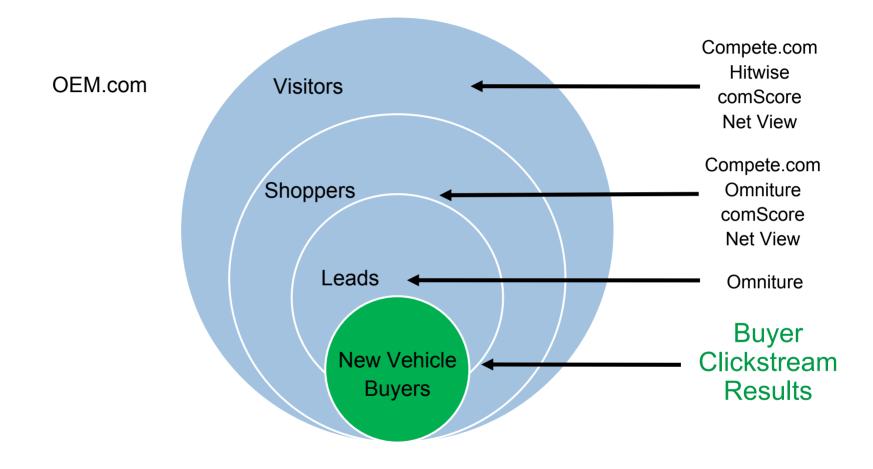
### The Technology to Identify Buyers

Compete's Online User Behavior Power Information Network (2 Million Households) (over 8,000 Dealers) Third party Surname & Internet Vehicle **Address Purchase Activity** Match Information **Matched Panel of** New **Vehicle Buyers** 

### **Auto Buyer Clickstream Platform: Products**



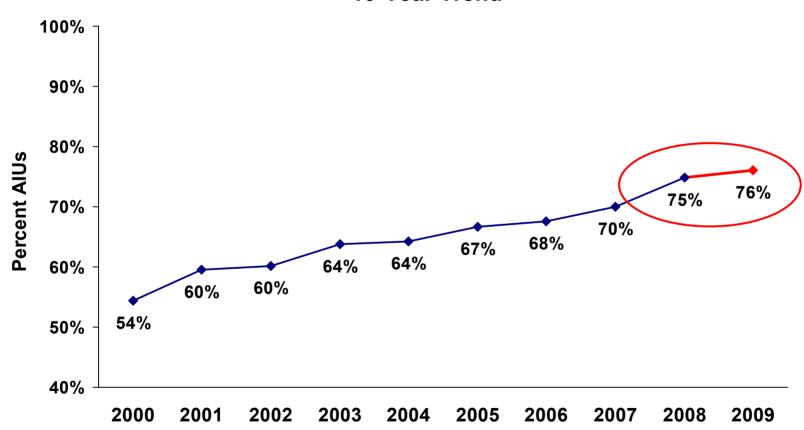
#### **OEM Web Site Performance**





### The Internet impacts automotive shopping more than ever

### Automotive Internet Usage among New-Vehicle Buyers: 10-Year Trend

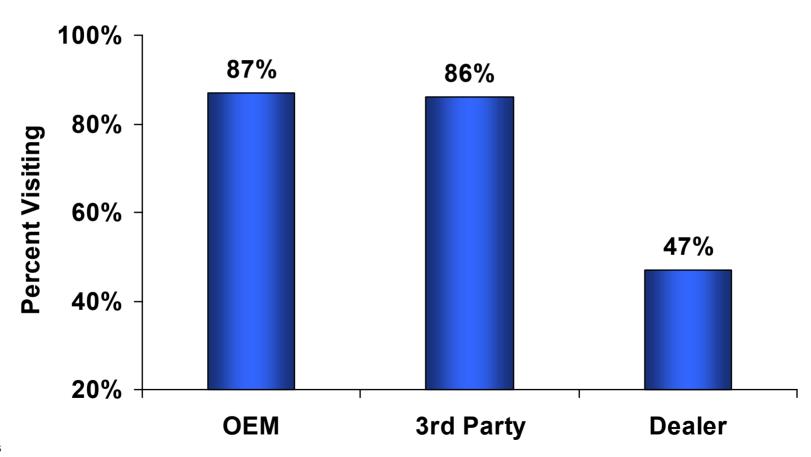


Note: 2000-2008 data from J.D. Power and Associates New Autoshopper.com Studies. 2009 data from 2009 Web Site Performance Tools Wave 1



Almost 9 in 10 AlUs will visit at least one OEM and one Third Party Site before buying. Almost half will visit a Dealer site.

Types of Sites Visited - During the 6 months prior to purchase

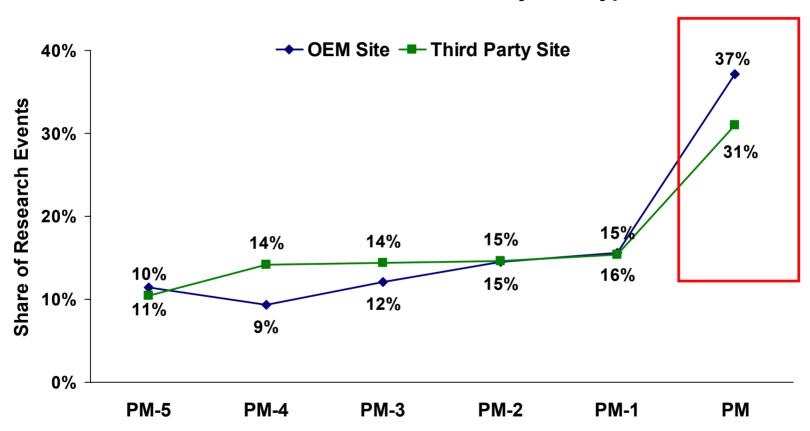


Based to AIUs

Source: 2009 Web Site Performance Tools Wave 1

## Buyers complete a third of their OEM and Third Party Site research activity in the month of purchase

#### **Share of Research Events by Site Type**

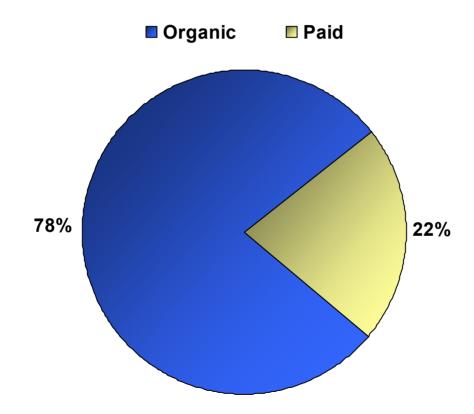


Normalized to event months

Source: 2009 Web Site Performance Tools Wave 1

## Only 22% of all AlUs searches leading to an OEM and/or Third Party Sites come from paid search

Share of Search Sessions Resulting in Traffic to any OEM and/or 3rd Party Site - Market

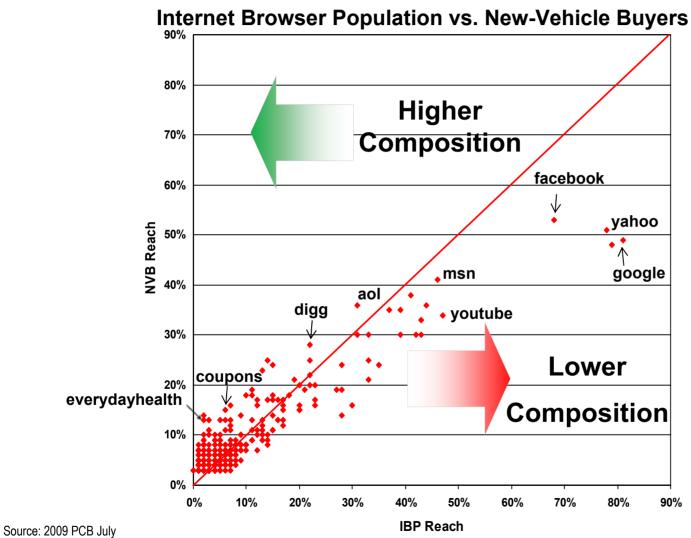


Based to AIUs who used search: total time period (6 months) Source: 2009 Web Site Performance Tools Waye 1



### New vehicle buyers visit sites at a different rate than the general Internet population

**Top 400 Sites Reach** 



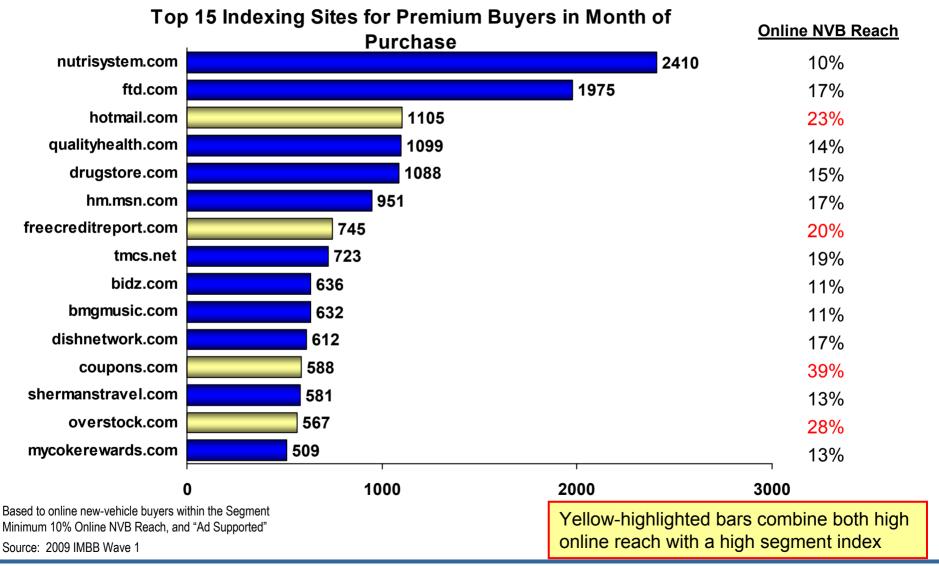
## Comparing In-Market Behavior and Prospects' Behavior Reveals Opportunities

	In-Market Buyer Behavior:  (PM = Month of Purchase)						Web Site Performance Tools	Prospects s Current Behavior
Web Site	PM-5	PM-4	PM-3	PM-2	PM-1	PM	6 Mos Total	2009 July
OEM Web Sites								
chevrolet.com	2%	2%	3%	3%	2%	7%	13%	2%
fordvehicles.com	5%	4%	4%	6%	5%	7%	20%	1%
automobiles.honda.com	2%	2%	2%	3%	3%	6%	16%	1%
toyota.com	2%	2%	3%	3%	3%	6%	15%	1%
Third Party Web Sites						es		
autotrader.com	5%	4%	4%	4%	5%	8%	26%	2%
edmunds.com	4%	5%	6%	7%	6%	11%	32%	1%
kbb.com	3%	4%	5%	5%	5%	11%	29%	2%
			Lif	estyle W	Veb Sites	5		
cnn.com	18%	20%	20%	18%	18%	16%	na	12%
Facebook	17%	17%	17%	18%	20%	(19%)	na	( 48%)
People.com	6%	5%	6%	5%	6%	6%	na	4%
SI Digital	4%	5%	5%	5%	5%	4%	na	3%

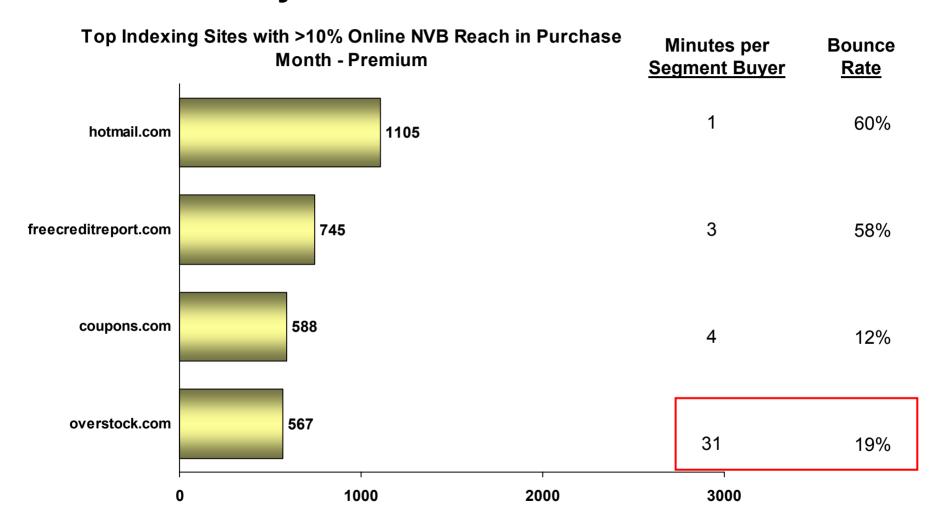
Source: 2009 Web Site Performance Tools Wave 1, 2009 PCB July, 2009 IMBB Wave 1



# Niche Web sites have a high composition among Premium Buyers



# Overstock.com offers promising engagement metrics for Premium Buyers



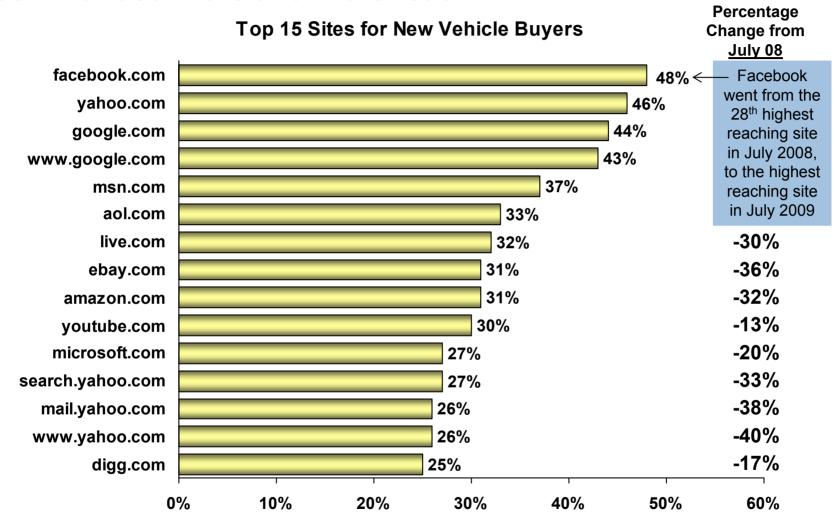
Based to online new-vehicle buyers within the Segment

Source: 2009 IMBB Wave 1

a tns media company



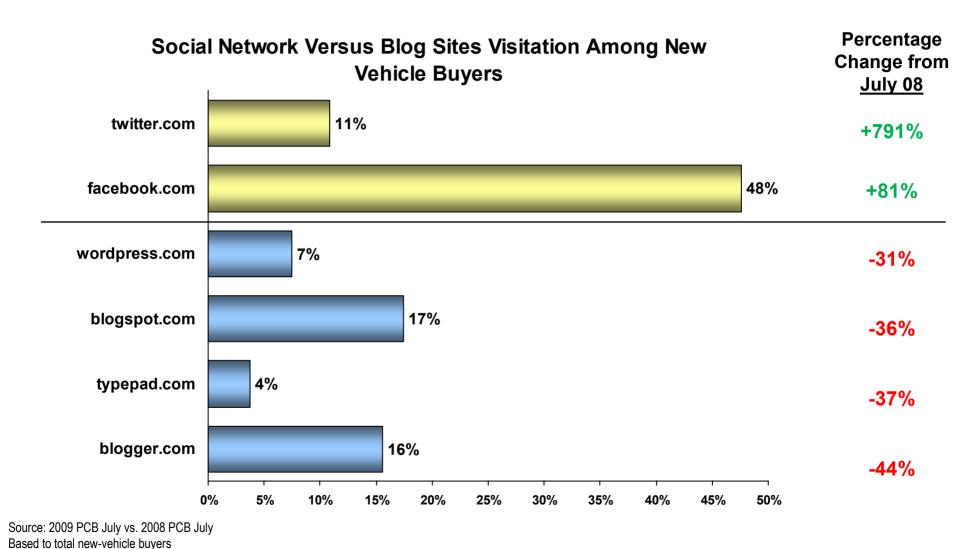
## The Internet is increasingly fragmented but Facebook has commanded more and more reach



Source: 2009 PCB July vs. 2008 PCB July Based to total new-vehicle buyers



### As social network sites increase dramatically in popularity, blogs decrease in visitation



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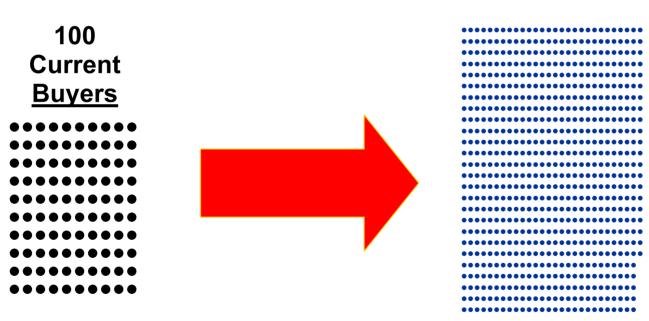
### Word of Mouth (Buzz)



#### The Buzz Index

#### Calculated based on this question:





100 current buyers gave 723 people positive recommendations about their vehicle

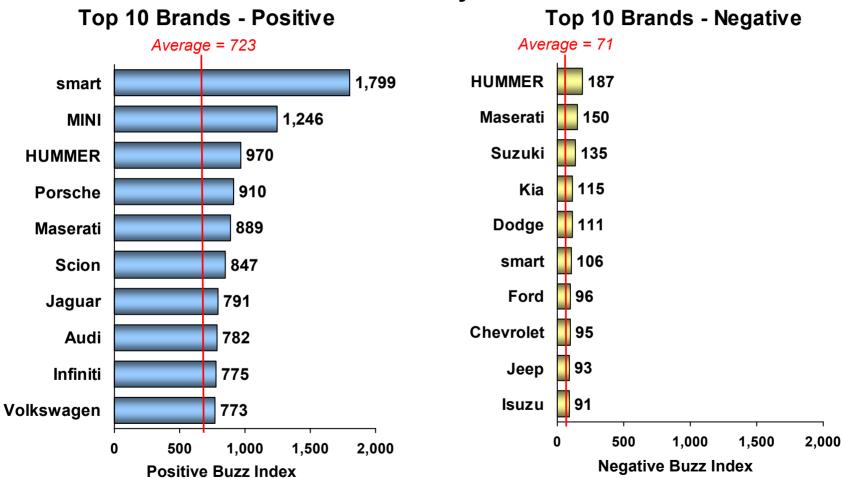
Buzz Index = 723

Source: 2009 Power Auto Offline Media Report, Summer



#### smart and MINI drivers create the most positive buzz about their new vehicles

#### **Buzz Index by Make**



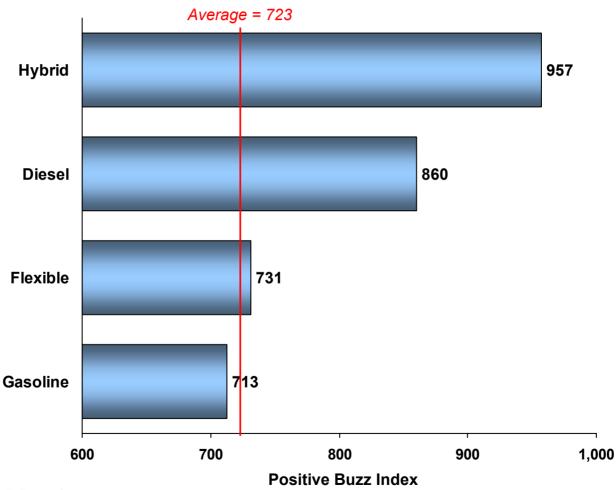
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Source: 2009 Power Auto Offline Media Report, Summer

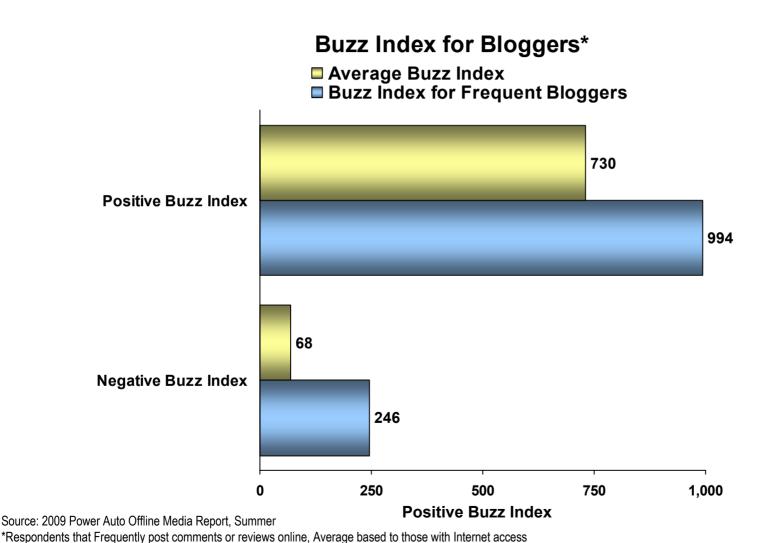
# Hybrid drivers create the most positive buzz about their new vehicles

#### **Engine Type Buzz Index**



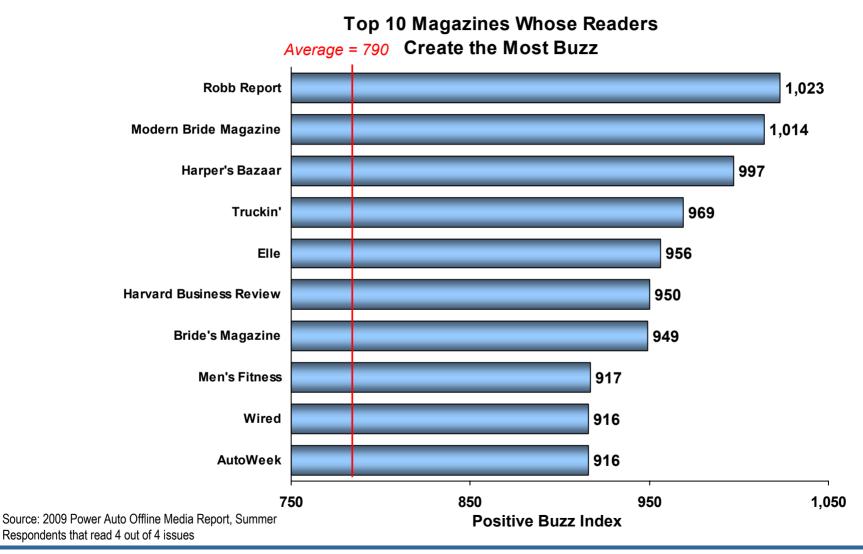


# Those who frequently post comments or reviews online are more likely to buzz about their new vehicles than the average new vehicle driver



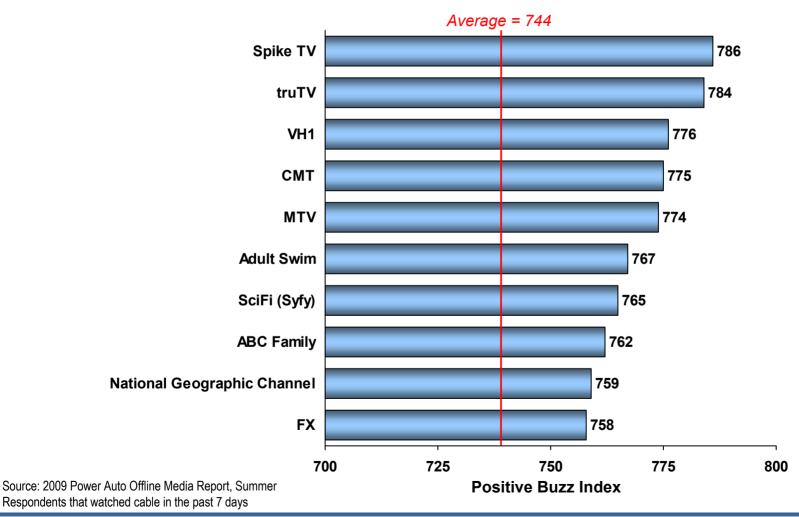


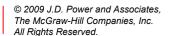
# New vehicle drivers who read Robb Report create the most positive buzz



# Viewers of Spike TV and truTV create the most positive buzz

Top 10 Cable Stations Whose Viewers
Create the Most Buzz







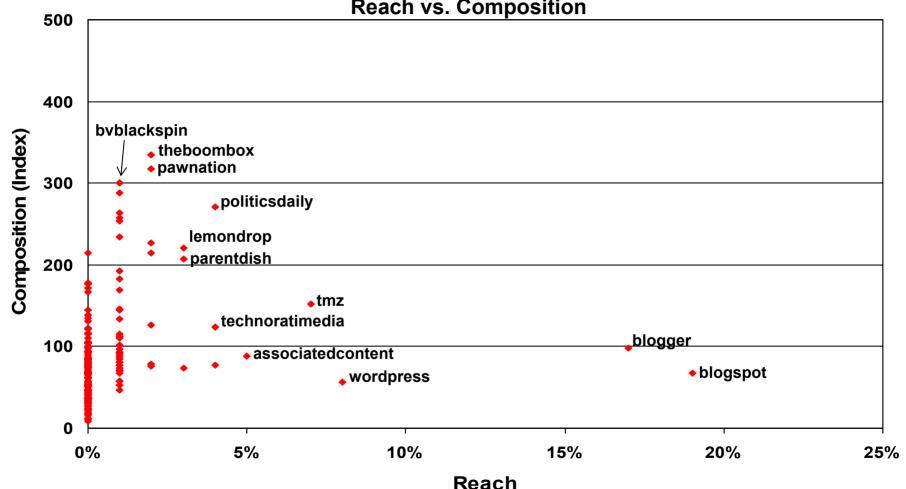
### Web Intelligence





### Blogs...lots of car buyers but not all are created equal.

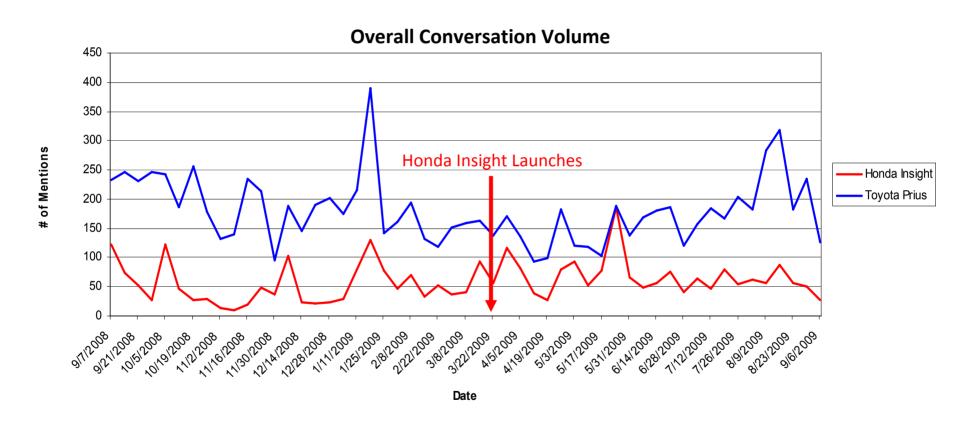




Source: PCB July 09

Based to online new-vehicle buyers

## To-date, the Honda Insight has not generated nearly as much discussion as the Toyota Prius...even more so lately.

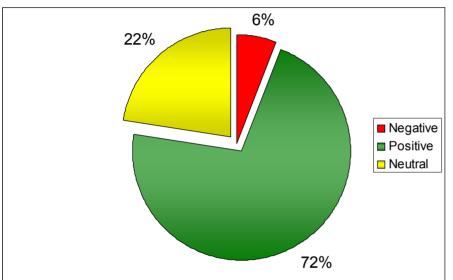




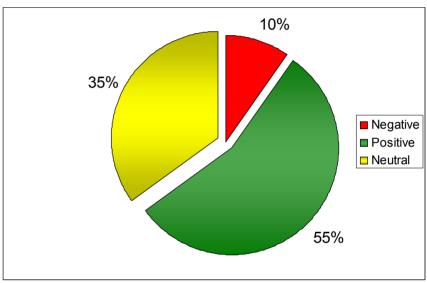


# However, consumer sentiment for the Insight compares favorably to the Toyota Prius.

#### **Honda Insight**



#### **Toyota Prius**











### There are blogs and then there are blogs...

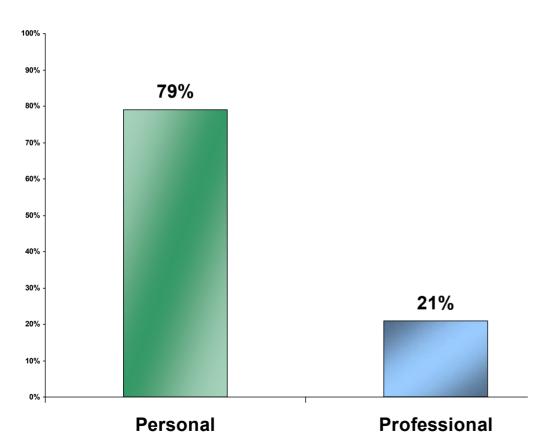






## The truth is, the vast majority of all blogs are personal blogs, not the professional blogs you probably think about.

#### **Composition of the Blogosphere**



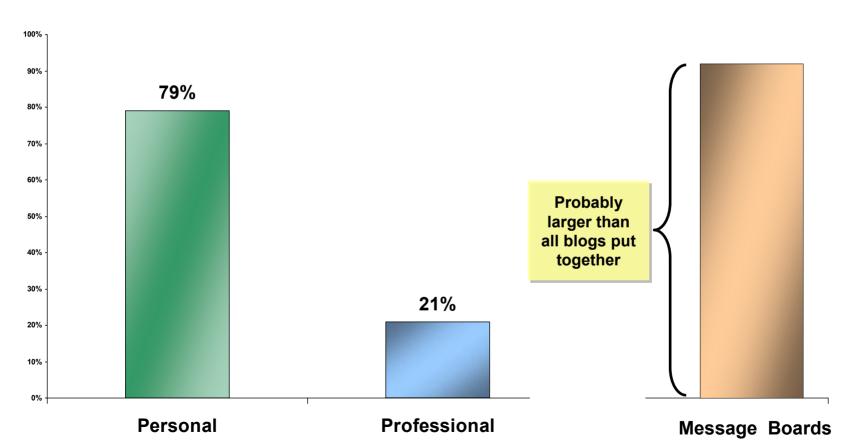
Source: Technorati "State of the Blogosphere", Dec 2008





## In addition to blogs, message boards also represent another huge source of conversations that aren't always "visible".

#### **Composition of the Blogosphere**



Source: Technorati "State of the Blogosphere", Dec 2008

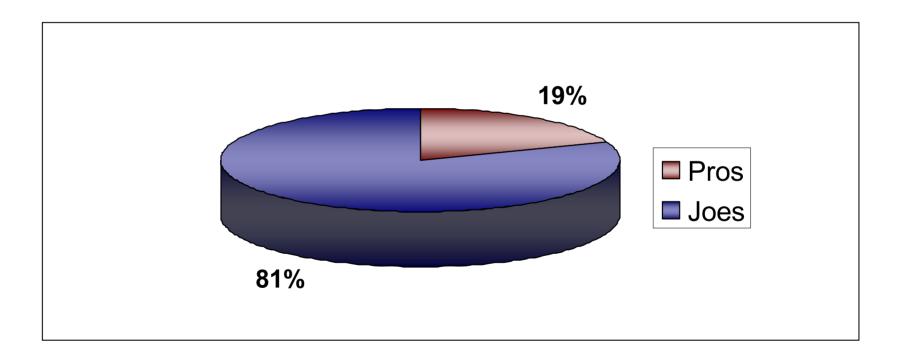




# Most of the volume of posts about the Insight comes from regular consumers... "Joes"

**Honda Insight Posts** 

Pros vs. Joes

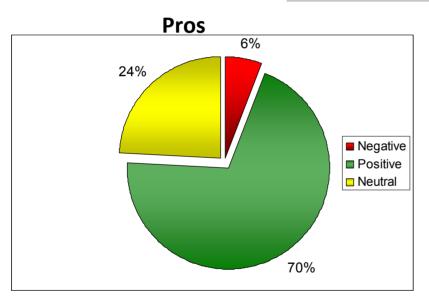


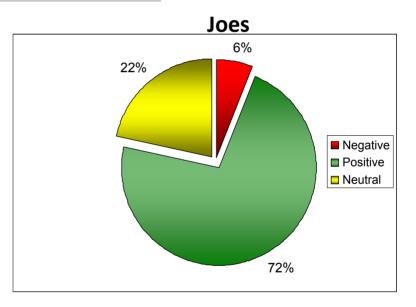




## Both Pros and Joes express almost identical, and very positive, sentiment when discussing the new Insight.







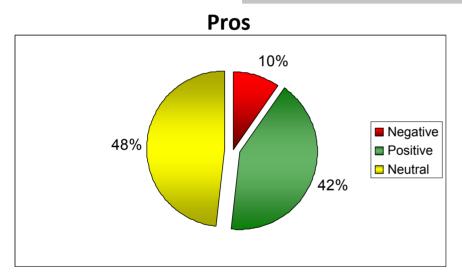
- Enthused about the new redesign, Honda's image, and the <u>Insight's lower cost</u>.
- Happy to see another option to the Prius.

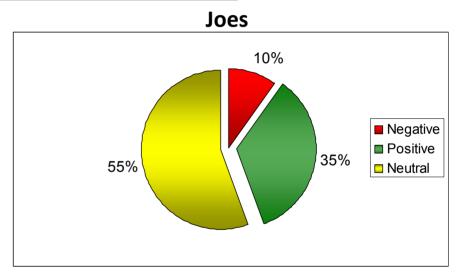


## However, in posts that mention BOTH the Insight and the Prius, sentiment becomes much less positive...especially for Joes.

Honda Insight: Posts Comparing to Prius

<u>Pros vs. Joes</u>





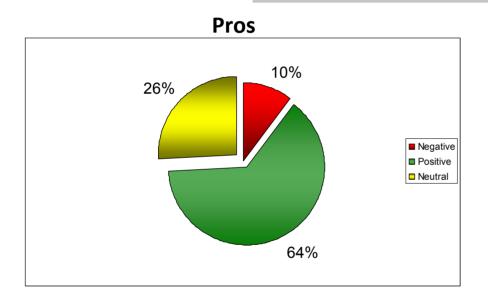
- Concerned about the quality of the Insight.
- Derivative, Prius-like styling
- Civic Hybrid seen as a better option for some

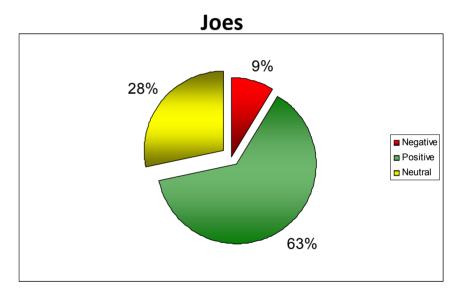


# Tellingly, this same phenomenon does not seem to impact the Prius...sentiment remains very positive.

**Toyota Prius: Posts Comparing to Insight** 

Pros vs. Joes

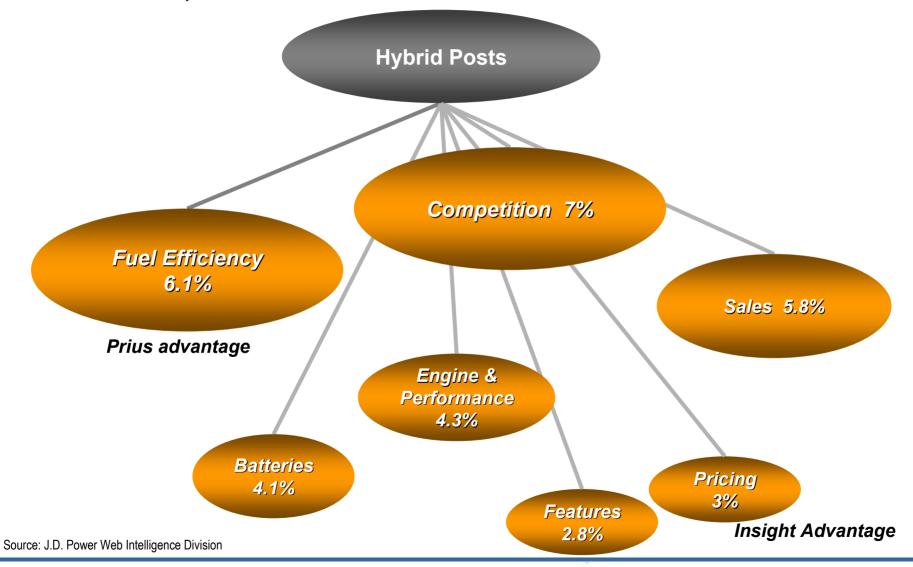




- Extremely well established presence in the Hybrid space...Prius = hybrid
- Better fuel economy
- Toyota quality reputation



# When consumers discuss vehicles like the Insight and Prius, what is on their minds?







### **Summary Observations**

- Although there is a lot of positive sentiment for the Insight, a few critical issues exist:
  - Not nearly as much buzz as the Prius
  - Cost advantage simply isn't compelling enough
  - Prius economy advantage is more compelling
  - Quality concerns
  - Derivative "hybrid" styling

"But overall, if you want to show the world your green cred while tooling around the Toyota Prius is pretty much THE way to do it...At the rate Toyota sells these things, pretty soon, saying "hybrid" to a person will give them a mental picture that equals "Prius". Unless there are more alternatives out there for sale, Prius will be to hybrid what Kleenex is to wiping your nose. The name will simply become the product..."







### **Auto and Media Patterns**



**Segment Analysis** 

### **Segment Analysis**

- Let's take a look at the media behavior of the top 4 segments of 2009 so far
- These segments had the highest positive percent change from 2008 to 2009 from January through August:

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- Compact Premium CUV (+16%)
- Midsize CUV (-2%)
- Midsize Sporty (-3%)
- Compact CUV (-13%)

# Majority of the top models are imports

## **Top Five Models by Segment (v%)**

Honda CR-V

**Toyota RAV4** 

Ford Escape (Non-Hybrid)

Saturn VUE (Non-Hybrid)

**Nissan Rogue** 

Compact CUV

**BMW X3** 

**Acura RDX** 

**Infiniti EX Series** 

Land Rover LR2

Compact Premium CUV

Ford Edge

Toyota Highlander (Non-Hybrid)

**GMC Acadia** 

Hyundai Santa Fe

**Nissan Murano** 

Midsize CUV **Ford Mustang** 

**Toyota Solara** 

Mitsubishi Eclipse/Spyder

**Dodge Challenger** 

Mazda RX-8

Midsize Sporty

15 / 27

Source: 2009 Power Auto Offline Media Report, Summer

4/4

8 / 17

3/

# of Imports / Total # of Models in each Segment



# Widely different magazines serve the different segments

### **Top Five Indexing Magazines Read by Segment**

Fitness
Midwest Living
American Baby
In Touch

Ladies' Home Journal

Compact

CUV

The Economist
The New York Times
Magazine
Robb Report
Veranda
Fast Company

Compact Premium CUV

Parents
Parenting
Golf Magazine
Family Fun
Golf Digest

Midsize CUV

Playboy
Auto Week
Fitness
Maxim
Muscle & Fitness

Midsize Sporty

Source: 2009 Power Auto Offline Media Report, Summer Read or looked into a publication in the last 6 months (including Sunday Supplements)



#### The same is true with Cable

## **Top Five Indexing Cable Stations by Segment**

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Bravo

**HGTV** 

**ABC Family** 

**USA Network** 

**Food Network** 

Compact CUV

E!

Bravo

**CNBC** 

**Adult Swim** 

Oxygen

Compact **Premium** CUV

**HGTV** 

**Food Network** 

The Weather Channel

**ESPN** 

**MSNBC** 

Midsize CUV

**Comedy Central** 

**CMT** 

**Adult Swim** 

truTV

SciFi (Syfy)

**Midsize Sporty** 

Source: 2009 Power Auto Offline Media Report, Summer Cable Stations Watched in Past 7 Days



# There is a wide difference in high composition sites between segments

### **Top Four Indexing Web Sites**

Winster.com

**Everydayhealth.com** 

Pogo.com

News.aol.com

Mangafox.com

Fanbox.com

Xe.com

Pbs.org

Dailymakeover.com

Sparkpeople.com

Infospace.com

News.aol.com

King5.com

Aetv.com

Gadling.com

Golf.com

CUV

Premium CUV

Midsize CUV

Midsize Sporty

Based to online new-vehicle buyers within the Segment Minimum 10% Online NVB Reach; Ranked by composition index

Source: 2009 PCB July

# **Compact Premium CUV**

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# **Compact Premium CUV – the only growing segment**

#### **Current Models**

**Acura RDX** 



BMW X3



Infiniti EX



**Land Rover LR2** 



#### Recent New Entries

Audi Q5



Mercedes-Benz GLK Class



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Volvo XC60

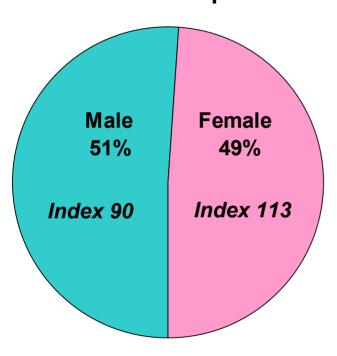


Source: J.D. Power Automotive Forecasting: Photos Courtesy of Edmunds.com

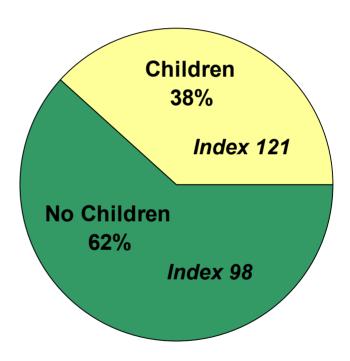


# **Compact Premium CUV – Household Picture**

#### **Gender of Principal Driver**



#### Children in Household



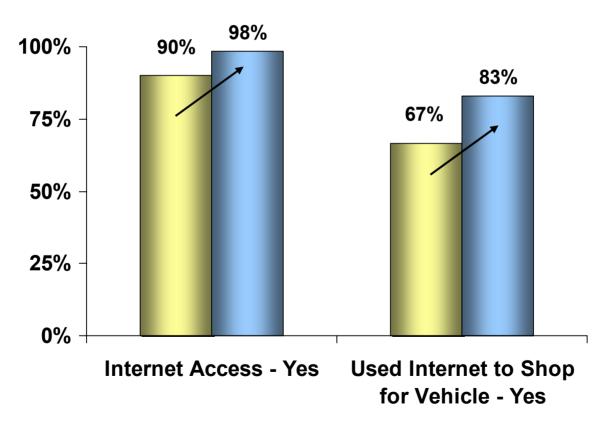
Source: 2009 Power Auto Offline Media Report, Summer

Children in Household 17 years or younger

# Compact Premium CUV drivers are more active online than your typical new vehicle driver

#### **New Vehicle Driver Internet Usage**

■ Total New Vehicle Population
■ Compact Premium CUV



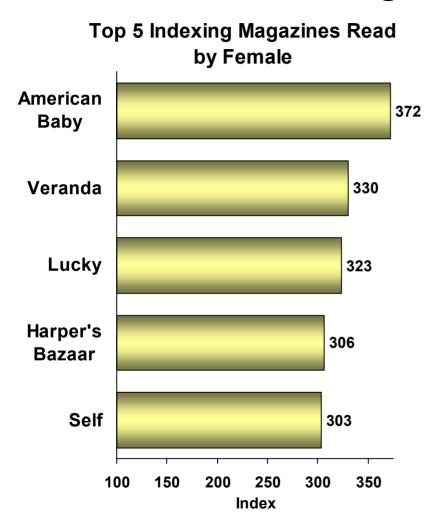
Source: 2009 Power Auto Offline Media Report, Summer

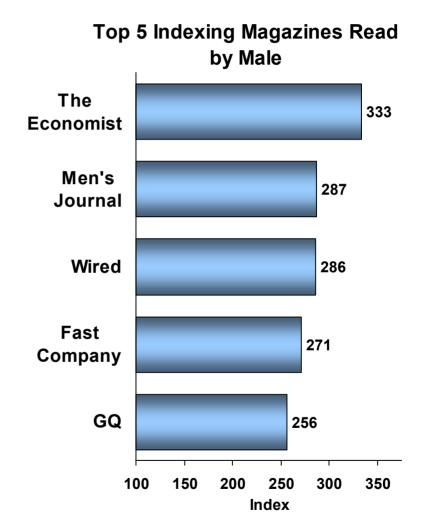


# Compact Premium CUV males read business, men's interest, and tech magazines

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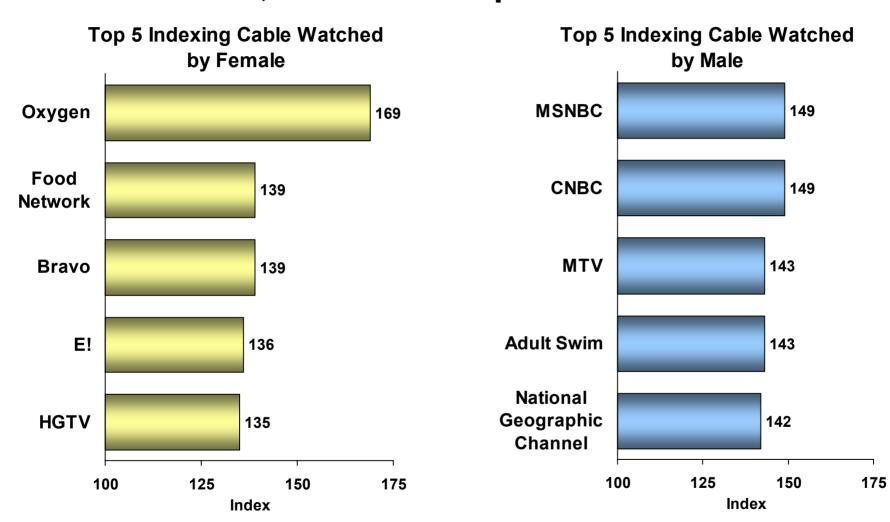




Source: 2009 Power Auto Offline Media Report, Summer Read or looked into a publication in the last 6 months



# Compact Premium CUV females watch drama, entertainment, and home improvement networks



Source: 2009 Power Auto Offline Media Report, Summer Cable TV Stations Watched in Past 7 Days - Yes





# A look forward



New Models on the Radar

# **New Models**



## 299 Current Models

+ 21 in 2009

+ 23 in 2010









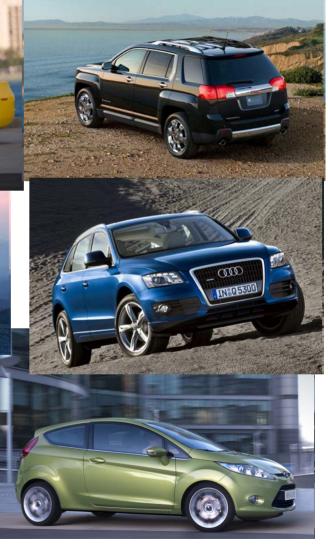


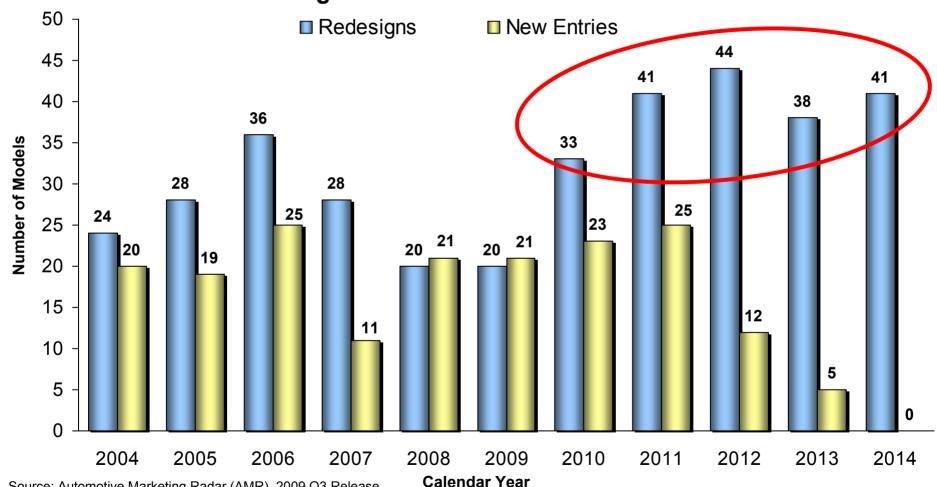
Photo source: JDPower.com

# **Automotive Marketing Radar (AMR)**

- Interactive tool
- Industry overview
- Provides details on launch vehicles, including projected launch date
- Sales volume forecasts
- Competitive set data
- Nameplate, segment, and model level data

# Redesigns and new entries promise to fragment the market, requiring more effective targeting

Redesigns and New Entries in the U.S.



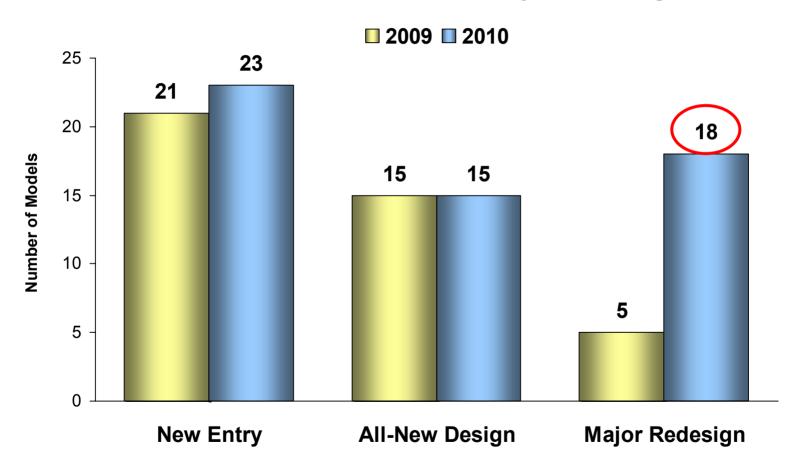
Source: Automotive Marketing Radar (AMR), 2009 Q3 Release Redesigns = All-New and Major

ase



# There are 18 major redesigns planned for 2010

#### New Entries, All-New and Major Redesigns



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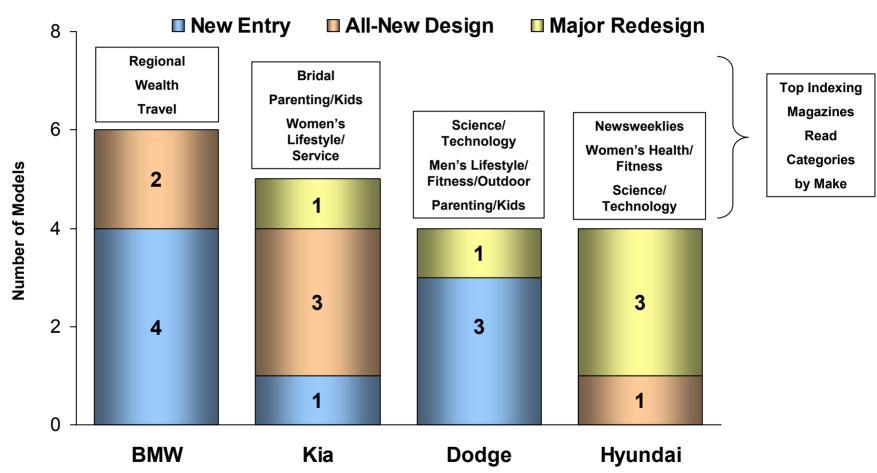
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Source: Automotive Marketing Radar (AMR), 2009 Q3 Release



#### BMW will launch the most new models in 2010

#### Brands with the Most New Entries and Redesigns for 2010



Source: Automotive Marketing Radar (AMR), 2009 Q3 Release; 2009 Power Auto Offline Media Report, Summer



## 9 new entries are scheduled for the 1st half of 2010

#### **New Entries**

2010 Q1		2010 Q2	
<u>Model</u>	<u>Segment</u>	<u>Model</u>	<u>Segment</u>
BMW PAS	Midsize Prem. CUV	BMW Z9	Large Prem. Sporty
BMW X1	Compact Prem. CUV	Ford Fiesta	Compact Basic
Honda Edix	Midsize Van	Honda CR-Z	Compact Conv.
Lexus GT 450	Large Prem. Sporty		

Source: Automotive Marketing Radar (AMR), 2009 Q3 Release

**Midsize Pickup** 

Midsize Conv.



**Mahindra Pickup** 

Suzuki Kizashi

## 14 new entries are scheduled for the 2<sup>nd</sup> half of 2010

#### **New Entries**

2010 Q3		2010 Q4	
<u>Model</u>	<u>Segment</u>	<u>Model</u>	<u>Segment</u>
BMW X4	Compact Prem. CUV	Audi A7	Midsize Prem. Sporty
Dodge Circuit	Compact Prem. Sporty	Chevrolet Cruze	Compact Conv.
Dodge TBD	Midsize Utility	<b>Chevrolet Volt</b>	Compact Conv.
Kia Soul'ster	Midsize Pickup	Dodge Hornet	Compact Basic
Suzuki Swift	Compact Basic	MINI Crossman	Compact Conv.
Volkswagen NCS	Compact Conv.	Nissan EV	Compact Conv.
		Nissan NV-Series	Large Van
		Scion Coupe	Compact Sporty

Source: Automotive Marketing Radar (AMR), 2009 Q3 Release



# Hottest New Models and Redesigns Forecast for 2010



#### **Kia Forte**

83,255 Sales forecasted for 2010 Compact Conventional

#### **Chevrolet Cruze**

80,405 Sales forecasted for 2010

Compact Conventional



# K:CH143

#### **Chevrolet Camaro**

67,696 Sales forecasted for 2010 Midsize Sporty

Source: J.D. Power Automotive Forecasting; Photo source: JDPower.com



# Hottest New Models and Redesigns Forecast for 2010



#### **GMC Terrain**

40,460 Sales forecasted for 2010 Compact CUV

#### **Honda Insight**

39,186 Sales forecasted for 2010 Compact Conventional





#### **Kia Sorento**

38,159 Sales forecasted for 2010 Midsize Utility

Source: J.D. Power Automotive Forecasting; Photo source: JDPower.com



# Hottest New Models and Redesigns Forecast for 2010



#### Kia Soul

36,375 Sales forecasted for 2010 Compact CUV

#### **Honda Accord Crosstour**

35,815 Sales forecasted for 2010

Midsize CUV



#### **Ford Fiesta**

31,644 Sales forecasted for 2010

**Compact Basic** 

Source: J.D. Power Automotive Forecasting; Photo source: JDPower.com



## Takeaways from today's presentation

- Sales are projected to increase in the near future, but it will take time.
- Online behavior of new vehicle buyers is radically different than the general Internet population. Careful targeting is required.

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- Stay informed with the blogosphere and buzz.
- As the market rebuilds with new models, increased marketing activity will be required.



## For more automotive marketing information

 Visit our blog for a look at the past, present, and future of automotive Internet, and a copy of the presentation:

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http://www.jdpower.com/corporate/about/roundtable/

October 14th – 16th, 2009

Red Rock Resort

Las Vegas, Nevada





# Thank You



**Q&A** 

For additional questions, please contact:

Gene Cameron Gene.Cameron@jdpa.com (805) 418-8425 Kristina Wines Kristina.Wines@jdpa.com (248) 312-4169